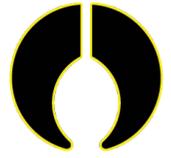
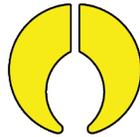
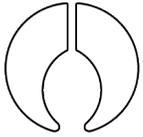


TRANSITION PRIMER



In June of 2015, after many years of governance review, a resolution passed that mandated the File Hills Qu'Appelle Tribal Council undergo fundamental changes to the governance structure to enhance the way in which the Tribal Council serves the community. This change will see the current structure move from it's current incarnation to both a more inclusive, traditional structure that will greatly assist in the advocacy and protections of our Inherent & Treaty Rights of our lands, Nations, citizens and ways of being; and to simultaneously streamline and focus the programs and service delivery. We will see the creation of two entities.

Although we never gave away our Inherent right of self-governance, our Nations are in a period of transition from 150 years of colonization to rebuilding our self-governed nations because the Indian Act imposed a system of governance upon us and controlled our lives from "cradle to grave".

We are implementing our own forms of government, our own laws, our own systems of accountability to our own people, and developing our own relationships amongst ourselves. This is rebuilding Nationhood.

Why the change?

The need to change and evolve with the current and future climate of Indigenous governance is as fundamental as our need was to adapt to a changing way of life. Our young people, leaders, elders, knowledge keepers and communities are becoming ever more aware of our Inherent & Treaty rights; what those rights mean and how we need to respond, implement and enforce; and advocate on behalf of our rights and responsibilities as Indigenous Nations.

As a Tribal Council we recognize the need to adapt and have begun to take steps to evolve. In doing so, this transition will exponentially empower us to pursue our Inherent & Treaty rights and interests much more efficiently and effectively, engage our communities better, and continue to build and strengthen our capacity on the road to full implementation & enforcement of our Inherent & Treaty rights.

Evolving our Tribal Council will directly lead to:

- Greater and more effective self-determination by our member First Nations.
- Greater control of factors that govern our standards of living, leading to an improved quality of life for our citizens.
- Stronger and more inclusive governance structures.
- Greater cultural influence on our governance structures.
- More effective advocacy and lobbying regarding our Inherent & Treaty Rights.

Our efforts to nation build will see a creation of two entities; the traditional entity will focus on the political advocacy (Inherent & Treaty rights and interests protection) and the contemporary entity will focus on the business (programs and service delivery). This will result in a far greater integration of culture within our governance structure. It will be a framework based on Nationhood principles of Sovereignty, Capable Institutions, Culture, Strategic Decisions, and Leadership.



What are the timelines for the transition?

The FHQTC Inc. portion as a non-profit organization will still focus on programs and service delivery and will be operationalized on October 1, 2016. The Rights Advocacy will be on-going and may take longer than October 1, 2016.

What are Treaty Rights?

Treaty rights are agreements that were a direct result of the making of Treaties between the Crown and Indigenous peoples. These relationship parameters define certain rights and responsibilities that were mutually agreed to by each party Nation.

It is important to understand that Treaty Rights do not define our identities as citizens of an Indigenous Nation, nor do they define our Nations, or Nationhood. Though every Treaty is different, the historical Treaties were made between Nations, as international bodies.

As Nations who carry Treaty, it is our duty to enforce the rights and responsibilities set out in Treaty, this is part of the objective of the FHQTC transition.

AANDC refers to Treaty Rights as;

- "... Aboriginal rights set out in a treaty...Treaty rights are protected under S.35 of the Constitution Act, 1982."

These statements do not fully encapsulate our oral understandings of Treaty, nor are they able to comprehend the full breath of the Spirit & Intent behind the Treaties, and Treaty making processes. Our Treaties are International matters and need to be recognized as such.

What are our Inherent Rights?

Inherent rights are the rights we are born with, the rights that define us as a distinct people, rooted in the land.

What are our Treaty Rights?

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UNDRIP: United Nations Declaration on the Rights of Indigenous Peoples

Article 3 of the Declaration on the Rights of Indigenous Peoples is a key provision on the right of self-determination, which provides as follows:

Indigenous peoples have the right of self-determination. ...

Article 31 is also pertinent:

Indigenous peoples, as a specific form of exercising their right to self-determination, have the right to autonomy or self-government in matters relating to their internal and local affairs, ... as well as ways and means for financing these autonomous functions.

What are Inherent Rights?

Inherent Rights are rights that were/are bestowed upon us by Creator that instruct us how to live. We abide by Natural Laws; and from these Natural Laws come our relationship with the land and all creation, our language, culture, traditional practices, foods, identities, and that, which governs our daily lives as Indigenous peoples, and Nations.

Inherent rights are the rights we are born with, the rights that define us as a distinct people, rooted in the land.

Since time immemorial we have practiced our ways of knowing and being, governed by the Natural Laws of the lands we come from. It is these ways that are our inherent right, such as our inherent right to hunt, our inherent right to self-governance, and so on.

There is no one set list of Inherent Rights, and some differ as per Nation and customs. Inherent Rights are often passed on through oral traditions such as creation stories, ceremonies, songs, specific prayers, and so on. It is up to each Nation to determine what those rights are.

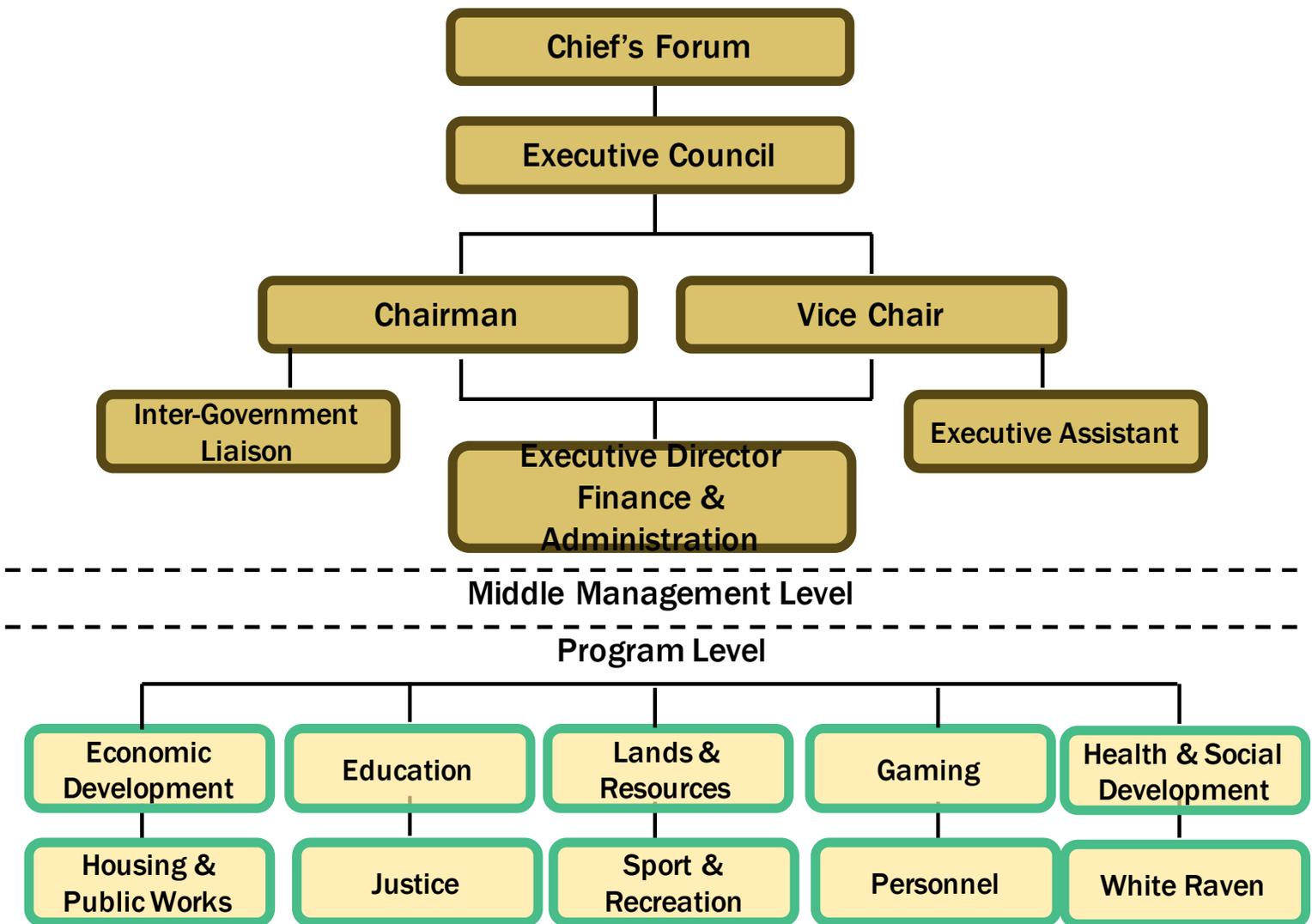


Treaty 4 Governance Centre
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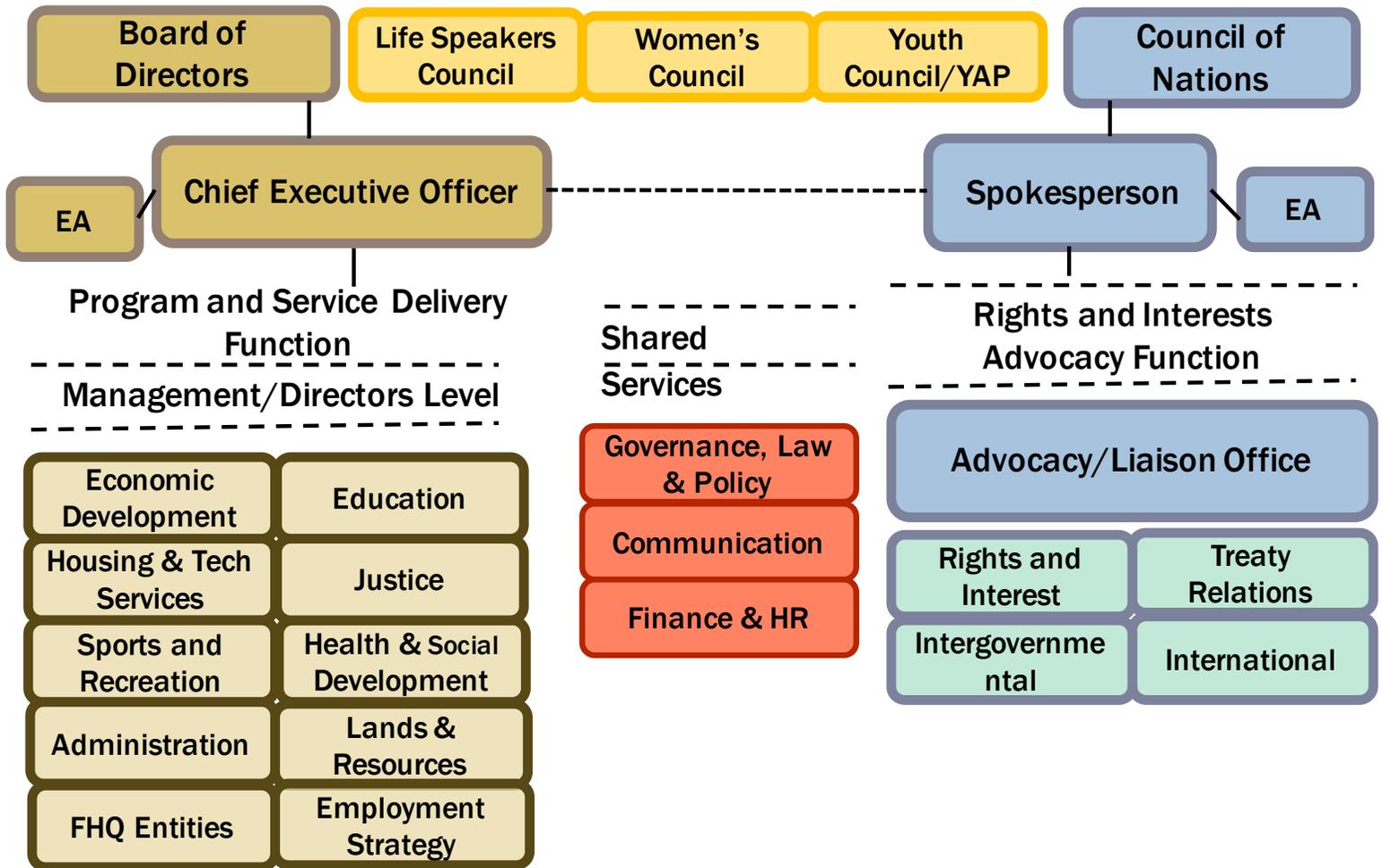
Existing Structure



A Proud and Vibrant History

- **1874** – Treaty 4 was signed September 15, 1874 in the area now known as Fort Qu’Appelle.
- **1880s** – Bands along the Qu’Appelle Valley formed the Allied Bands to maintain Indian nationhood and sovereignty, and to pressure Her Majesty to fulfill Treaty Obligations.
- **1930s** – The bands reorganized to become the Protective Association for Indians and their Treaties. They expanded their focus to protect Treaty rights, Indian lands and resources, and socio-economic development.
- **1959** – The Allied Bands partnered with the Association of Saskatchewan Indians to create the Federation of Saskatchewan Indians. 1970 – Sixteen bands from the Touchwood, File Hills and Qu’Appelle Agencies amalgamated to form the Touchwood File Hills Qu’Appelle (TFHQ) District Chiefs Council. Their purpose was to consult Indian leaders on policies and program issues.
- **1983** – TFHQ District Chiefs Council became a non-profit corporation and moved into service and program delivery, and administration.
 - The TFHQ District Chiefs Council formally changed it’s name to Touchwood File Hills Qu’Appelle (TFHQ) Tribal Council.
- **1999** – TFHQ Tribal Council reorganized and restructured to create two separate tribal councils – the File Hills Qu’Appelle Tribal Council and the Touchwood Agency Tribal Council.

Proposed Reorganization Structure as of February 9, 2016



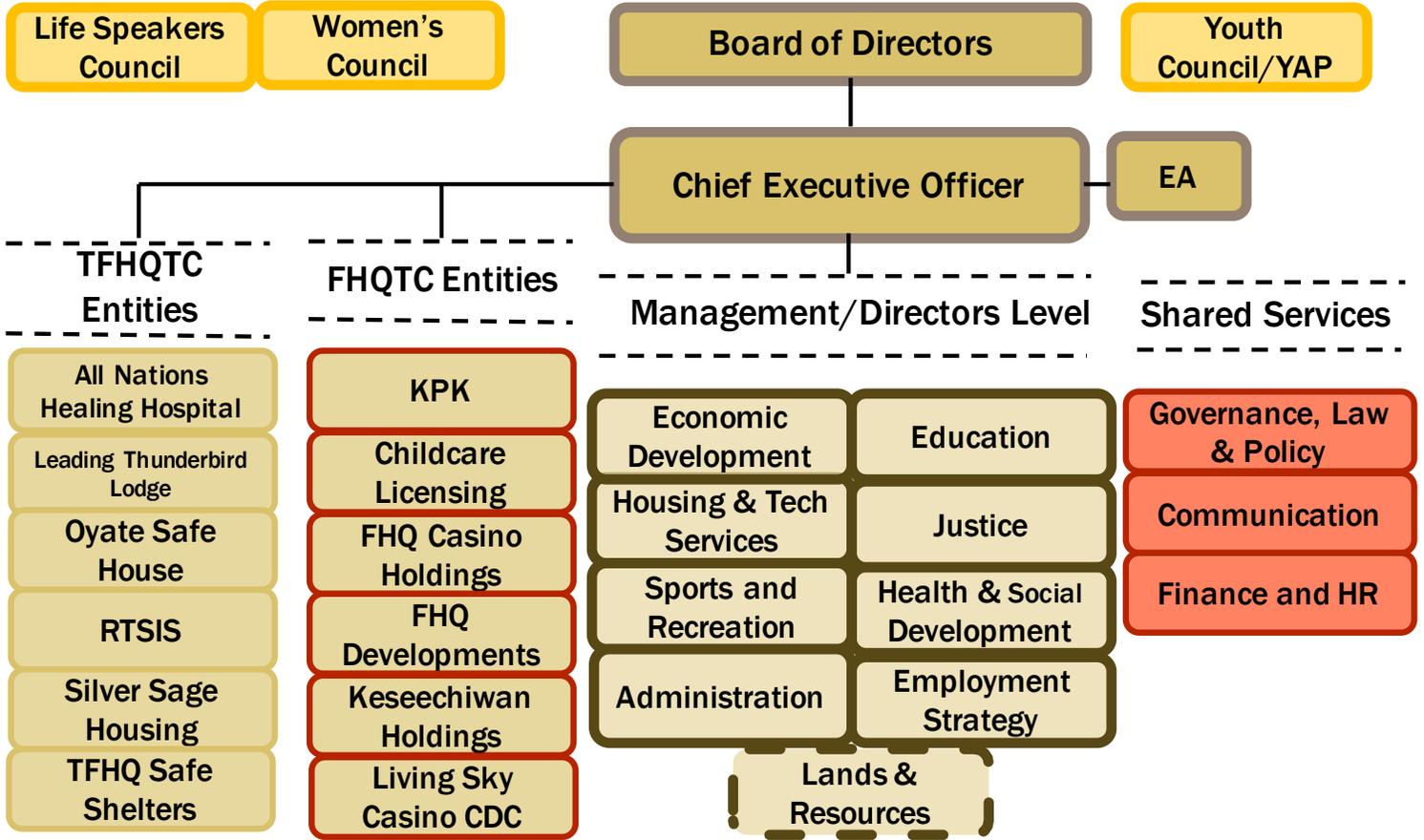
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- 1999 – TFHQ Tribal Council reorganized and restructured to create two separate tribal councils – the File Hills Qu'Appelle Tribal Council and the Touchwood Agency Tribal Council.
- 2000 – FHQ Tribal Council hosted the official grand opening of the Treaty Four Governance Centre during the Treaty Four Gathering.

Entities

- 1983 – Silver Sage Housing Corporation is Incorporated.
- 1983 – TFHQ Safe Shelter's formed.
- 1994 – Regina Treaty Status Indian Services, Inc. is formed.
- 2004 –All Nations Healing Hospital opens.
- 2004 – White Raven Healing Centre opens.
- 2007 – Leading Thunderbird Lodge opens
- 2010 – FHQ Developments is formed.

Programs & Service Delivery Board of Directors



Advocacy/Liaison Office

